AGENDA

BOARD OF CURATORS SPECIAL MEETING – Public Session

9:00 AM Call to Order – Chairman Cupps

Roll call of the Board of Curators

General Business

Information
1. Review of Consent Agenda

Action
1. Approval of 2015 Executive Committee and Board Standing Committee Appointments
Consent Agenda

Action
1. Sole Source, Purchase of Intuitive Surgical da Vinci Xi Surgical System

9:15 A.M. FINANCE COMMITTEE
(Curators Covington, Nelson, Phillips, Snowden, Steelman)

Information
1. FY 2016 Tuition and Other Related Enrollment Fees, UM

Action
1. Adjourn, Finance Committee meeting

10:15 A.M. AUDIT COMMITTEE
(Curators Henrickson, Graham, Phillips, Steelman, Steward)

Action
1. Resolution, Executive Session of the Audit Committee

GENERAL BUSINESS

Action
2. Adjourn, Public Session of the Board of Curators Meeting

10:20 A.M. AUDIT COMMITTEE – EXECUTIVE SESSION
(time is approximate)

The Audit Committee will hold an executive session of the meeting on January 15, 2015 pursuant to Section 610.021(1), 610.021(3), 610.021(13) and 610.021(17) RSMo for consideration of certain confidential and privileged communications with university counsel, personnel matters and confidential or privileged communications with university auditors, as authorized by law and upon approval by resolution of the Audit Committee.
GENERAL BUSINESS
REVIEW CONSENT AGENDA

There are no materials for this information item.
Recommended Action - Approval of Board of Curators Executive Committee and Standing Committee Appointments, 2015

It was recommended by Chairman Cupps, moved by Curator __________ and seconded by Curator __________, that the following Board of Curators Executive Committee and Standing Committees appointments be approved for 2015:

**Executive Committee**
Donald L. Cupps, Chairman
Pamela Q. Henrickson
David L. Steward

**Academic, Student and External Affairs Committee**
David L. Steward, Chairman
Ann K. Covington
Mary E. Nelson
Phillip H. Snowden
Tracy Mulderig, Student Representative

**Audit Committee**
Pamela Q. Henrickson, Chairwoman
Maurice B. Graham
John R. Phillips
David L. Steelman
David L. Steward

**Compensation and Human Resources Committee**
John R. Phillips, Chairman
Ann K. Covington
Maurice B. Graham
Pamela Q. Henrickson
Mary E. Nelson

OPEN – GB – 1-1
Finance Committee
Ann K. Covington, Chairwoman
Mary E. Nelson
John R. Phillips
Phillip H. Snowden
David L. Steelman
Tracy Mulderig, Student Representative

Governance, Resources and Planning Committee
David L. Steelman, Chairman
Maurice B. Graham
Phillip H. Snowden
Donald L. Cupps, ex officio
Tim M. Wolfe, ex officio

Roll call vote: YES  NO

Curator Covington
Curator Cupps
Curator Graham
Curator Henrickson
Curator Nelson
Curator Phillips
Curator Snowden
Curator Steelman
Curator Steward

The motion ____________.

January 15, 2015

OPEN – GB – 1-2
CONSENT

Recommended Action - Consent Agenda

It was endorsed by President Wolfe, moved by Curator ___________ and seconded by Curator ____________, that the following items be approved by consent agenda:

CONSENT AGENDA

1. Sole Source, Purchase of Intuitive Surgical da Vinci Xi Surgical System

Roll call vote of the full Board: YES NO

Curator Covington
Curator Cupps
Curator Graham
Curator Henrickson
Curator Nelson
Curator Phillips
Curator Snowden
Curator Steelman
Curator Steward

The motion __________________.
University of Missouri Health Care (UMHC) requests approval for a sole-source contract with Intuitive Surgical, Inc., Sunnyvale, California, to purchase a da Vinci Xi Surgical System at a total cost of $2,604,000. This includes the trade-in of the current da Vinci S Surgical System, which is located at Women’s and Children’s Hospital (WCH), as well as moving the da Vinci Si Surgical System from University Hospital (UH) to WCH. Currently, the da Vinci Surgical System is the only robotic assisted surgical system available for use in minimally invasive procedures.

Intuitive Surgical has been producing the da Vinci Surgical System since 1999. Since inception, Intuitive Surgical has expanded its installation base to over 2000 academic and community hospital sites, including UH and WCH. Intuitive customers are located throughout the United States and internationally as well. The da Vinci system is FDA approved to assist in minimally invasive surgery across thoracoscopic, cardiac, urology, gynecologic, pediatric, transoral otolaryngology and general surgery product lines.

In addition to having dual consoles and 3D HD Vision capabilities, the da Vinci Xi Surgical System includes several enhanced features, making it the optimal system for highly complex, multi-quadrant surgical procedures. The da Vinci Xi has the hybrid functionality of a boom-mounted system with the flexibility of a mobile platform. This allows for full, four quadrant anatomical access while making it easy to work around the patient. The da Vinci Xi is also equipped with smaller, thinner arms and instruments with longer reach which enables more flexible port placement. A new laser targeting system ensures proper system setup and docking on a consistent basis, even in complex procedures. The da Vinci Xi also has a new digital architecture which provides crystal clear images, allowing surgeons to see anatomical structures with enhanced definition and in natural color.

Purchasing the upgraded da Vinci surgical system will further establish University of Missouri Health Care as the technological leader within the marketplace, allowing access to a wider base of patients and surgeons. Additionally, purchasing the upgraded da Vinci system will continue to improve the ability to attract surgeons and enhance the training opportunities available to medical students and residents. Multi-quadrant surgical procedures will be able to be performed with the da Vinci Xi surgical system, which will increase the number of minimally invasive procedures available to patients that would not have been available otherwise. In addition, transferring the Si to WCH will enable more minimally invasive surgery by providing advanced technologies to WCH surgeons not currently available on the S system.

The total $2,604,000 expenditure will be paid from the University Hospital equipment and operating room accounts.

January 15, 2015

OPEN – CONSENT – 1-1
Recommended Action - Purchase of Intuitive Surgical da Vinci Xi Surgical System, Sole Source, UMHC

It was recommended by Chancellor Loftin, endorsed by President Wolfe, recommended by the Finance Committee, moved by Curator ___________ and seconded by Curator ___________, that the following action be approved:

that the University of Missouri Health Care (UMHC) be authorized to purchase a da Vinci Xi Surgical System from Intuitive Surgical at a total cost of $2,604,000.

Funding is as follows:
University Hospital Equipment da Vinci H2355-777400 $1,908,000
University Hospital Operating Room H0266-789000 $ 696,000

Roll call vote: YES NO

Curator Covington
Curator Cupps
Curator Graham
Curator Henrickson
Curator Nelson
Curator Phillips
Curator Snowden
Curator Steelman
Curator Steward

The motion ________________.
FINANCE COMMITTEE

Ann K. Covington, Chairwoman
Mary E. Nelson
John R. Phillips
Phillip H. Snowden
David L. Steelman
Tracy H. Mulderig–Student Representative

The Finance Committee may have referred to it matters relating to the fiscal and accounting functions of the University and associated programs and policies.

1. The Vice President for Finance and Administration of the University or some other person or persons designated by the President of the University shall be an ex officio member of this Committee. The Vice President for Finance and Administration shall be responsible for the agenda and for transmitting Committee recommendations.

2. The Finance Committee shall be the Board Committee on investments.

3. The Finance Committee shall be the Board Committee on physical facilities and management services. The Finance Committee may have referred to it matters relating to the planning, building, maintenance and operation of the physical facilities of the University, and the purchasing of equipment and supplies utilized by the University.
Date: January 8, 2015

To: Members of the Board of Curators

From: Timothy M. Wolfe
   President

Re: Proposed Tuition and Supplemental Fee Increases for FY 2016

The Board will be asked to approve tuition and fee increases for FY2016 at its February meeting and we will discuss the proposed changes during our telepresence meeting next week. In December, staff provided the Board with information on preliminary proposals related to tuition for undergraduate, graduate and professional students, as well as preliminary plans for activity, facility, and health service fees and housing and dining rates. Since that time, my staff and I have worked with campus administration to develop and refine their supplemental fee proposals. Together, we have reduced the number of special supplemental fee proposals, including those that increase greater than the rate of inflation and new supplemental fees, from 25 to 18, five of which apply only to professional or graduate students. These supplemental fee proposals are described in the attached materials. It is important to note that none of the proposed tuition and fee changes require the University to seek a waiver under the Higher Education Student Funding Act (SB 389).

Supplemental fees, while not a large component of the total tuition and fee revenue of the University, are an important source of revenue for the colleges and schools to achieve the campus’ strategic goals and implement strategies important to the success of the campuses in fulfilling the University’s mission. They are often necessary to meet specific degree and program requirements such as minimum student/faculty ratios or other conditions required for academic accreditations. In addition, they are used to offset the high costs of laboratory learning for some programs or to enhance the student experience and provide nontraditional learning opportunities for students critical to prepare them for the competitive and ever changing job market. The campus’ administration includes in their academic and budget planning processes academic fiscal accountability for the use of supplemental fee revenue in support of stated college and school strategic goals.

At the December meeting we shared information on our tuition and required fees compared to peers. The University has focused its efforts to maintain access and affordability in the past and has been successful on that front. It is imperative that our future focus is on quality and excellence for the University of Missouri to fulfill its mission as the premier public research institution in Missouri. The University cannot position itself as a low-cost commodity provider in the Missouri higher education market; that is not who we are and is not the University’s mission. The focus on quality requires additional strategic investments and one of the key sources of revenue has to be supplemental fees or some other type of differential tuition. In addition, the University is committed to continuing its focus on effectiveness and efficiency in its business processes, systems, and the ways we carry out the business of the University. We take our fiduciary responsibility to be excellent stewards of the funding we have very seriously. Thank you for your review of this information. We look forward to discussing these requests with you.
## Campus Supplemental Fee Requests Summary

### Net Revenue from Supplemental Fee Increases Greater than Inflation

<table>
<thead>
<tr>
<th>Campus</th>
<th>Net Marginal Fee Revenue</th>
<th>% of Net Fee Income</th>
<th>% of Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>MU</td>
<td>$2,070,617</td>
<td>0.7%</td>
<td>0.3%</td>
</tr>
<tr>
<td>UMKC</td>
<td>962,000</td>
<td>0.7%</td>
<td>0.4%</td>
</tr>
<tr>
<td>Missouri S&amp;T</td>
<td>2,526,000</td>
<td>3.5%</td>
<td>1.9%</td>
</tr>
<tr>
<td>UMSL</td>
<td>1,371,000</td>
<td>1.5%</td>
<td>0.9%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,929,617</strong></td>
<td><strong>1.1%</strong></td>
<td><strong>0.6%</strong></td>
</tr>
</tbody>
</table>

- Supplemental fee increases are not subject to the Higher Education Student Funding Act (SB389).
- All other supplemental are proposed to increase at the rate of inflation as defined by the December CPI with the exception of two fees which will remain flat.
MU Supplemental Fee Proposals - Changes Greater than Inflation

<table>
<thead>
<tr>
<th>Fee Proposal</th>
<th>FY16 Proposed Rate per Credit Hour</th>
<th>Increase per Credit Hour or Semester</th>
<th>Annual Est. Avg. Impact per Student</th>
<th># Students Impacted</th>
<th>Net $ Generated</th>
</tr>
</thead>
<tbody>
<tr>
<td>College of Engineering Supplemental Course Fee</td>
<td>$79.60</td>
<td>$82.40</td>
<td>$2.80</td>
<td>$84</td>
<td>3,797</td>
</tr>
<tr>
<td>College of Engineering Excellence Fee - Resident</td>
<td>$30.00</td>
<td>$31.50</td>
<td>$1.50</td>
<td>$45</td>
<td>2,850</td>
</tr>
<tr>
<td>College of Engineering Excellence Fee - NonResident</td>
<td>$70.00</td>
<td>$73.50</td>
<td>$3.50</td>
<td>$105</td>
<td>947</td>
</tr>
<tr>
<td>College of Arts and Science Supplemental Fee</td>
<td>$25.00</td>
<td>$30.00</td>
<td>$5.00</td>
<td>$81</td>
<td>9,691</td>
</tr>
<tr>
<td>Trulaske College of Business - Undergraduate Supplemental Fee</td>
<td>$72.40</td>
<td>$79.40</td>
<td>$7.00</td>
<td>$109</td>
<td>4,705</td>
</tr>
<tr>
<td>Trulaske College of Business - Graduate Supplemental Fee</td>
<td>$85.00</td>
<td>$93.00</td>
<td>$8.00</td>
<td>$176</td>
<td>386</td>
</tr>
<tr>
<td>Human Environmental Sciences Supplemental Fee</td>
<td>$43.50</td>
<td>$53.50</td>
<td>$10.00</td>
<td>$300</td>
<td>1,363</td>
</tr>
<tr>
<td>Sinclair School of Nursing - Undergraduate Course Fee</td>
<td>$70.00</td>
<td>$90.00</td>
<td>$20.00</td>
<td>$880</td>
<td>310</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fee Proposal</th>
<th>FY16 Proposed Rate per Semester</th>
<th>Increase per Semester</th>
<th>Estimated Impact per Student</th>
<th># Students Impacted</th>
<th>Net $ Generated</th>
</tr>
</thead>
<tbody>
<tr>
<td>School of Medicine - Clinical Lab Fee</td>
<td>$593.70</td>
<td>$742.20</td>
<td>$148.50</td>
<td>$297</td>
<td>400</td>
</tr>
</tbody>
</table>

How the Net Fee Revenue would be used by the MU Schools & Colleges

**College of Engineering Supplemental and Excellence Fees:** Provide resources for lab and equipment support, and instructional enhancement. Continue to hire additional faculty to assist with high student: faculty ratio. Instituting the Excellence Fee was intended to begin to address the need for additional faculty. This relatively low increase will provide additional assistance, but still leaves a significant gap in resources needed to hire sufficient faculty to bring the student: faculty ratio into a more acceptable range. With the proposed increases the cost of engineering programs at Mizzou will still be lower than many other AAU peers and we will still have a student: faculty ratio among the highest in the AAU.

**College of Arts & Science Supplemental Fee:** Expand the initiatives funded by the current fee including upgrading teaching labs, studios, and other learning facilities, faculty salary enhancement, faculty hiring and study abroad/experiential learning opportunities. When the fee was implemented last year the plan was for the fee to reach $40 per student credit hour over a period of few years rather than instituting it at $40 at the outset.

**Trulaske College of Business Supplemental Fees:** Hire additional faculty to increase scholarly output and manage enrollments in support of AACSB accreditation standards, which we are currently below. The market for hiring highly qualified faculty in business disciplines is highly competitive, requiring that we have the ability to put together offers that will be reasonably comparable to those made by other Universities.

**Human Environmental Sciences Supplemental Fee:** Maintain and expand experiential and interdisciplinary learning opportunities including simulation labs, clinics, and internships. Specific planned expenditures include upgrading of equipment in numerous disciplines within the college, salary support for faculty, increasing availability of college level scholarships, and expansion of the Integrated Behavioral Health Clinic through a faculty hire.

**Sinclair School of Nursing Undergraduate Course Fee:** Maintain the Clinical Simulation Learning Center and accreditation required ratios of faculty to clinical students. We will hire additional faculty to address ratio issues. At the same time we will need to pay better faculty salaries to attract and retain faculty as we are currently paying below other institutions with which we compete for faculty.
School of Medicine Clinical Lab Fee: Support the Medicine Clinical Simulation Lab and e-resources for the Medical School Library needed for medical student training. The cost increases to provide the required e-resources that are essential to the medical student education program have been growing at rates much faster than CPI. The cost of these resources has doubled since 2011.
### UMKC Supplemental Fee Proposals - New Fees and Changes Greater than Inflation

<table>
<thead>
<tr>
<th>Fee Type</th>
<th>Current Rate per Credit Hour</th>
<th>FY16 Proposed Rate</th>
<th>Increase per Credit Hour or Semester</th>
<th>Annual Est. Avg. Impact per Student</th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Online Course Fee (3 year phase in to $45 in FY18)</strong></td>
<td>NEW $15.00</td>
<td>$15.00</td>
<td>$45</td>
<td>3,720</td>
<td>$167,000</td>
<td></td>
</tr>
<tr>
<td>Nursing Graduate Tuition - Resident (2 year increase, $50 in FY17)</td>
<td>Restructure $400.00</td>
<td>$57.50</td>
<td>$725</td>
<td>410</td>
<td>$300,000</td>
<td></td>
</tr>
<tr>
<td>Nursing Graduate Tuition - NonResident (2 year incr., $50 in FY17)</td>
<td>Restructure $942.00</td>
<td>$57.80</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Law School - Legal Technology Fee</strong></td>
<td>NEW $8.00</td>
<td>$8.00</td>
<td>$240</td>
<td>500</td>
<td>$120,000</td>
<td></td>
</tr>
<tr>
<td>School of Biological Sciences Lab Fee</td>
<td>$12.90</td>
<td>$25.00</td>
<td>$157</td>
<td>2,396</td>
<td>$375,000</td>
<td></td>
</tr>
<tr>
<td>School of Biological Sciences Fee</td>
<td>Expanded $25.00</td>
<td>$12.10</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>School of Biological Sciences Fee Expanded</strong></td>
<td>$25.00</td>
<td></td>
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<td></td>
<td></td>
</tr>
<tr>
<td><strong>School of Biological Sciences Fee Expanded</strong></td>
<td>$25.00</td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>School of Biological Sciences Fee Expanded</strong></td>
<td>$25.00</td>
<td></td>
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</tbody>
</table>

**Online Course Fee** - This proposal is for a phased implementation of a new online course fee to be applied to online course sections. This proposal would apply a $15 course fee in FY2016 to online courses, with subsequent increases in FY2017 to $30 per credit hour, and $45 per credit hour in FY2018. Currently, online and distance education programs are funded with strategic funding. UMKC has no current fee associated with institutional support of on-line courses. This fee would establish a permanent designated revenue stream which would go directly into building, expanding and supporting online resources and service in three areas: Student Support including online tutoring, online advising, financial aid, and enrollment services; Technology Support such as 24/7 help desk availability and technology support; and Institutional Support in such areas as program accreditation, training, and instructional and course design. It is estimated in the first year of implementation, $167,000 in additional net revenue would be generated. With additional course offerings, it is anticipated that approximately $1 million in additional revenue could be realized by the time the fee is fully implemented in FY2018. This proposal was discussed with various faculty and student groups. Nationally, online course fees range from $18-$200 per credit hour.

**Nursing Graduate Tuition** - The UMKC School of Nursing is requesting a differential tuition rate for its graduate nursing programs, to be phased over two years, resulting in an increase of $58 in FY16 and an additional $50 increase in FY17. The new differential tuition rate would be assessed to all graduate nursing programs, replacing the typical graduate tuition rate. The current tuition rate is not keeping up with the rising cost of education delivery. Many of the graduate programs in the School of Nursing are taught online or in a hybrid online and traditional setting. The costs of pedagogical equipment replacement and upgrades, expenses to support student scholarly travel and education experiences, and the inadequate numbers of student teaching and research assistantships speak to the need for increased resources. The standardized patient lab facility at the school is need of more than $400,000 in renovations, and revenue from this fee could be directed to offset those expenses. The UMKC rates are $72 to $80 per credit hour below other nursing school programs in the system.

**Law School Legal Technology Fee** – This new supplemental fee would be charged to all Law School students. Legal education and the practice of law have undergone many changes in the past ten years and are expected to undergo ever greater change in the future as a result of technology and globalization. As a law school with a mission to educate lawyers who are as practice-ready as possible and who can make an immediate contribution to the community, educating students in the technology of law practice is essential, as well as developing technology for the future. Revenue from the fee would be used to purchase software to educate students on technology currently employed in legal practice; to acquire technology that will enhance provision of legal education as we move toward more competency, performance and outcomes-based education; and where appropriate to provide seed funding for the development of new technology. Currently, fees for licensing technologies are paid in a variety of ways: some through the Law School’s instructional and technology budget, some through the Law Library and others are paid directly by students. By
implementing a technology fee, the school would be better able to consolidate technology and licensing fees, making costs more predictable to students and realizing economies of scale.

**School of Biological Sciences Course Fee** - The School of Biological Sciences is requesting a course fee be assessed on ALL courses taught by the school due to its emphasis on practical laboratory experience and critical thinking. The proposed fee of $25 per credit hour would replace the school’s biology lab fee of $12.90 per credit hour, which was assessed on only a few of the school’s course offerings. The School estimates its recurring expenses for teaching laboratory-based courses exceeds $380,000. Expenses include laboratory supplies, ongoing maintenance and facility costs, computer replacements, scientific equipment replacement and graduate teaching assistants. The revenue generated by this fee would help cover those costs.
## Missouri S&T Supplemental Fee Proposals - Changes Greater than Inflation

### Engineering and Sciences Course Fee

This restructured fee replaces (1) the Engineering Supplemental Fee, (2) the Science Supplemental Fee for Computer Science, Geology and Geophysics, (3) the Science Supplemental Fee for Biological Sciences and Chemistry and, (4) the Science Supplemental Fee for Physics, creating a uniform supplemental fee for engineering and science courses. Since 2000 total enrollment at Missouri S&T has grown 87% while the faculty has only grown 9%. Laboratory intensive programs have particularly challenging issues related to rapid growth because of the smaller classes that are necessary for faculty to student interaction and experiential learning. Enrollment growth requires the creation of multiple lab sections due to space and equipment constraints. The additional funds will be used to add full and part-time faculty, as well as graduate teaching assistants to support the Missouri S&T strategic plan initiatives. They will also serve as a funding source for the renovation of laboratories and the purchase of current state-of-the-art equipment for those labs. The fee increases were discussed with the Student Council Executive Committee and the Vice Provost and Dean of Enrollment Management Student Advisory Group. Both groups were supportive of the increase and understood the rationale for the recommended increases.

### Business and Information Technology Course Fee

Business and Information Technology programs were recently AACSB accredited. This accreditation carries with it requirements for student to faculty ratios, scholarship productivity, etc. Since 2000, enrollment has increased by 307%, indicating the substantial demand for these programs. Missouri S&T’s business programs are unique in that they are technology based. This approach requires an investment in faculty and teaching labs similar to what is needed for the engineering and science disciplines. The additional funds will be used to add teaching staff to support instruction by the department. The fee increases were discussed with the Student Council Executive Committee and the Vice Provost and Dean of Enrollment Management Student Advisory Group. Both groups were supportive of the increase and understood the rationale for the recommended increases.

### Table: Missouri S&T Supplemental Fee Proposals

<table>
<thead>
<tr>
<th>Fee Type</th>
<th>Current Rate/Per Credit Hour</th>
<th>FY16 Proposed Rate</th>
<th>Increase per Credit Hour or Semester</th>
<th>Annual Est. Avg. Impact per Student</th>
<th># Students Impacted</th>
<th>Net $ Generated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Engineering &amp; Sciences Course Fee</td>
<td>Restructure $105.00</td>
<td>variable</td>
<td>$353</td>
<td>7,041</td>
<td>$2,484,000</td>
<td></td>
</tr>
<tr>
<td>Engineering Supplemental Fee</td>
<td>Eliminate $90.50</td>
<td>Eliminate</td>
<td>$86.50</td>
<td>Eliminate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Science Supplemental Fee for Computer Science, Geology &amp; Geophysics</td>
<td>Eliminate $86.50</td>
<td>Eliminate</td>
<td>$88.00</td>
<td>Eliminate</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Science Supplemental Fee for Biological Sciences &amp; Chemistry</td>
<td>Eliminate $43.10</td>
<td>Eliminate</td>
<td>$44.00</td>
<td>$50.00</td>
<td>$6.00</td>
<td>$89</td>
</tr>
<tr>
<td>Business &amp; Information Technology Course Fee</td>
<td>Eliminate $44.00</td>
<td>$50.00</td>
<td>$6.00</td>
<td>$89</td>
<td>473</td>
<td>$42,000</td>
</tr>
</tbody>
</table>
UMSL Supplemental Fee Proposals - Changes Greater than Inflation

<table>
<thead>
<tr>
<th>College of Business Administration Undergraduate Course Fee</th>
<th>Current Rate per Credit Hour</th>
<th>FY16 Proposed Rate</th>
<th>Increase per Credit Hour or Semester</th>
<th>Annual Est. Avg. Impact per student</th>
<th># Students Impacted</th>
<th>Net $ Generated</th>
</tr>
</thead>
<tbody>
<tr>
<td>College of Business Administration Graduate Course Fee</td>
<td>$41.00</td>
<td>$55.00</td>
<td>$14.00</td>
<td>$227</td>
<td>2,159</td>
<td>$490,000</td>
</tr>
<tr>
<td>Nursing Undergraduate Course Fee (2 year incr., $20 in FY17)</td>
<td>$38.30</td>
<td>$85.00</td>
<td>$46.70</td>
<td>$570</td>
<td>491</td>
<td>$280,000</td>
</tr>
<tr>
<td>Nursing Undergraduate Course Fee (2 year incr., $20 in FY17)</td>
<td>$177.70</td>
<td>$196.00</td>
<td>$18.30</td>
<td>$217</td>
<td>942</td>
<td>$204,000</td>
</tr>
<tr>
<td>College of Education Course Fee</td>
<td>$5.10</td>
<td>$20.00</td>
<td>$14.90</td>
<td>$129</td>
<td>3,079</td>
<td>$397,000</td>
</tr>
</tbody>
</table>

**College of Business Administration Course Fees (undergraduate and graduate):** The additional funds would be used by the College of add faculty in areas such as accounting, management and supply chain. The College needs more faculty to help meet AACSB accreditation standards in both accounting and business. MU also has both AACSB accreditations; local competitors such as Washington University and St. Louis University have only business accreditation, while all other local Missouri competitors do not have either AACSB accreditation.

**College of Nursing Course Fees (undergraduate):** Year 1 of a 2 year proposal to increase fees by approximately 10% each year; $18.30 in FY16 and $20 in FY17. The additional funds will help address nursing faculty salary issues and will maintain and expand educational experiences including the use of simulation equipment in hands-on learning activities.

**College of Education Course Fee:** The additional funds are needed to support the College’s comprehensive candidate assessment system and continuous program improvement efforts to fulfill new mandates from DESE and the national accrediting agency, Council for the Accreditation of Educator Preparation.
Summary of Proposed Tuition and Required Fee Rates for FY2016

- The December 2014 CPI is scheduled to be released on January 16, 2015. Current estimates for the year are between 1.0% and 1.3%. 1.2% is being used for planning.
- All tuition and required fee proposals are in compliance with the Higher Education Student Funding Act (SB389). No waiver is required due to any of the fee proposals.
- Required fees are proposed to increase at the rate of inflation with the exception of a new student services fee at Missouri S&T that was approved by the student government association and the Student Recreation & Wellness Center Fee at UMSL that was previously approved by student referendum and will be assessed in FY2016.
- Tuition and required fee rate proposals are the same as presented at the December Board of Curator’s meeting.

Proposed FY2016 Tuition Increases for Undergraduate and Graduate Students

<table>
<thead>
<tr>
<th></th>
<th>MU</th>
<th>UMKC</th>
<th>S&amp;T</th>
<th>UMSL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate Resident</td>
<td>CPI</td>
<td>CPI</td>
<td>CPI</td>
<td>CPI+ (6.6%) *</td>
</tr>
<tr>
<td>Undergraduate Non-Resident</td>
<td>3%</td>
<td>CPI</td>
<td>3%</td>
<td>CPI+ (3.3%) *</td>
</tr>
<tr>
<td>Undergraduate Metro</td>
<td>N/A</td>
<td>CPI</td>
<td>N/A</td>
<td>CPI+ (6.6%) *</td>
</tr>
<tr>
<td>Graduate Resident</td>
<td>CPI</td>
<td>CPI</td>
<td>3%</td>
<td>CPI+ (5.3%) *</td>
</tr>
<tr>
<td>Graduate Non-Resident</td>
<td>3%</td>
<td>CPI</td>
<td>6%</td>
<td>CPI+ (2.9%) *</td>
</tr>
<tr>
<td>Graduate Metro</td>
<td>N/A</td>
<td>CPI</td>
<td>N/A</td>
<td>CPI+ (5.3%) *</td>
</tr>
<tr>
<td>MBA Resident</td>
<td>N/A</td>
<td>N/A</td>
<td>3%</td>
<td>N/A</td>
</tr>
<tr>
<td>MBA Non-Resident</td>
<td>N/A</td>
<td>N/A</td>
<td>6%</td>
<td>N/A</td>
</tr>
</tbody>
</table>

* UMSL will begin assessing the Recreation & Wellness Center Fee that was student approved and is part of their combined tuition and required fees rates at $17.25 per credit hour. Percentage assumes CPI increase of 1.2%.

Proposed Professional School Program FY2016 Tuition Increases

<table>
<thead>
<tr>
<th></th>
<th>Resident</th>
<th>Non Resident</th>
</tr>
</thead>
<tbody>
<tr>
<td>MU Law, JD *</td>
<td>$30/ch (5.0%)</td>
<td>$30/ch (2.6%)</td>
</tr>
<tr>
<td>MU Law, LLM *</td>
<td>$30/ch (4.4%)</td>
<td>$30/ch (2.3%)</td>
</tr>
<tr>
<td>MU Medicine, MD</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>MU Veterinary Medicine **</td>
<td>$638/sem (6%)</td>
<td>$638/ch (2.5%)</td>
</tr>
<tr>
<td>UMKC Dental School, DDS</td>
<td>3.0%</td>
<td>3.0%</td>
</tr>
<tr>
<td>UMKC Dental School, Grad</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMKC Law, JD and LLM</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMKC Medicine Years 1-2</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMKC Medicine Years 3-6</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMKC Medicine, Anesthesia MS</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMKC Medicine, Physician Asst. MS</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMKC Pharmacy, PharmD</td>
<td>CPI</td>
<td>CPI</td>
</tr>
<tr>
<td>UMSL Optometry, OD</td>
<td>CPI+ (3.7%)</td>
<td>CPI+ (2.7%)</td>
</tr>
</tbody>
</table>

* $30 per credit hour increases on all rates
** $638 per semester increase on both resident and non resident
UMSL will begin assessing the Recreation & Wellness Center Fee that was student approved and is part of their combined tuition and required fees rates at $17.25 per credit hour. Percentage assumes CPI increase of 1.2%. 

January 15, 2015
No. 1

Recommended Action - Adjourn Board of Curators Finance Committee Meeting

It was moved by Curator __________ and seconded by Curator __________, that the Board of Curators Finance Committee Meeting, January 15, 2015, be adjourned.

Roll call vote of the Committee: YES NO

Curator Covington
Curator Nelson
Curator Phillips
Curator Snowden
Curator Steelman

The motion ________________.
AUDIT COMMITTEE

Pamela Q. Henrickson, Chairwoman
Maurice B. Graham
John R. Phillips
David L. Steelman
David L. Steward

The Audit Committee will assist the Board of Curators in fulfilling its oversight responsibilities relating to: the integrity of the University's financial statements, the systems of internal control, the performance of the University's independent auditors and internal audit function, the independent auditor's qualifications and independence, and the University's compliance with legal and regulatory requirements.

a. The Audit Committee shall be the Board Committee on audit.
b. The Audit Committee shall meet four times per year to consider business related to its audit function. Sufficient opportunity for the internal and independent auditors to meet with the Committee should be provided. At least annually, the Audit Committee, as part of its audit function, shall meet solely with the independent auditor and the internal auditor.
c. The Audit Committee in its audit role may investigate any matter brought to its attention with full access to all records, facilities, and personnel of the University and the authority to engage other individuals as necessary to carry out its duties.
d. The responsibilities of the Audit Committee in its audit function include, but are not limited to, a review of the internal audit plan, a review of audits completed, a review of annual audited financial statements, and recommending to the full Board of Curators the appointment of the University's independent and internal auditors.
e. The Audit Committee may establish processes, procedures, and regulations governing their oversight of the internal and external audit process.
No. 1

Recommended Action - Resolution for Executive Session of the Audit Committee, January 15, 2015

It was moved by Curator __________ and seconded by Curator __________, that there shall be an executive session with a closed record and closed vote of the Board of Curators Audit Committee meeting January 15, 2015, for consideration of:

- Section 610.021 (1), RSMo, relating to matters identified in that provision, which include legal actions, causes of action or litigation, and confidential or privileged communications with counsel; and

- Section 610.021(3), RSMo, relating to matters identified in that provision, which include hiring, firing, disciplining, or promoting of particular employees; and

- Section 610.021 (13), RSMo, relating to matters identified in that provision, which include individually identifiable personnel records, performance ratings, or records pertaining to employees or applicants for employment; and

- Section 610.021 (17), RSMo, relating to matters identified in that provision, which include confidential or privileged communications between a public governmental body and its auditor.

Roll call vote of the Committee: YES NO
Curator Graham
Curator Henrickson
Curator Phillips
Curator Steelman
Curator Steward

The motion________________________.

January 15, 2015

OPEN – AUD – 1-1
GENERAL BUSINESS
Recommended Action - Adjourn Public Session of the Board of Curators Meeting, January 15, 2015

It was moved by Curator __________ and seconded by Curator __________, that the public session of the special Board of Curators meeting, January 15, 2015, be adjourned.

Roll call vote: YES NO

Curator Covington
Curator Cupps
Curator Graham
Curator Henrickson
Curator Nelson
Curator Phillips
Curator Snowden
Curator Steelman
Curator Steward

The motion ________________.

Time: ________________ Date: ________________

January 15, 2015

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